


# **From risk to action:** Climate decision- making under deep uncertainty

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# How can we make robust decisions about climate change adaptation?

Through an idealised example of heat-  
stress for outdoor workers in the UK,  
with three potential adaptations

**Optimal decision**  
*Which decision has the  
highest expected utility?*

## Selecting a decision

Which decision has the **highest expected utility** given what we know about climate risk?

- Decision-making framework called Bayesian Decision Analysis

## Climate risk

*How many days of work  
will be lost to heat  
stress?*

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How hot will it get? How many  
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## Decision options

*What is the relative value  
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people will be exposed? How  
vulnerable are they to heat? ...

How much does each  
adaptation cost? How effective  
are they? ...



## Decision options

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## Climate risk

*How many days of work  
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# Uncertain

How hot will it get? How many  
people will be exposed? How  
vulnerable are they to heat? ...

How much do the adaptations  
cost? How effective are they? ...

# Uncertain

*What is the relative value  
of making each  
decision?*

## Optimal decision

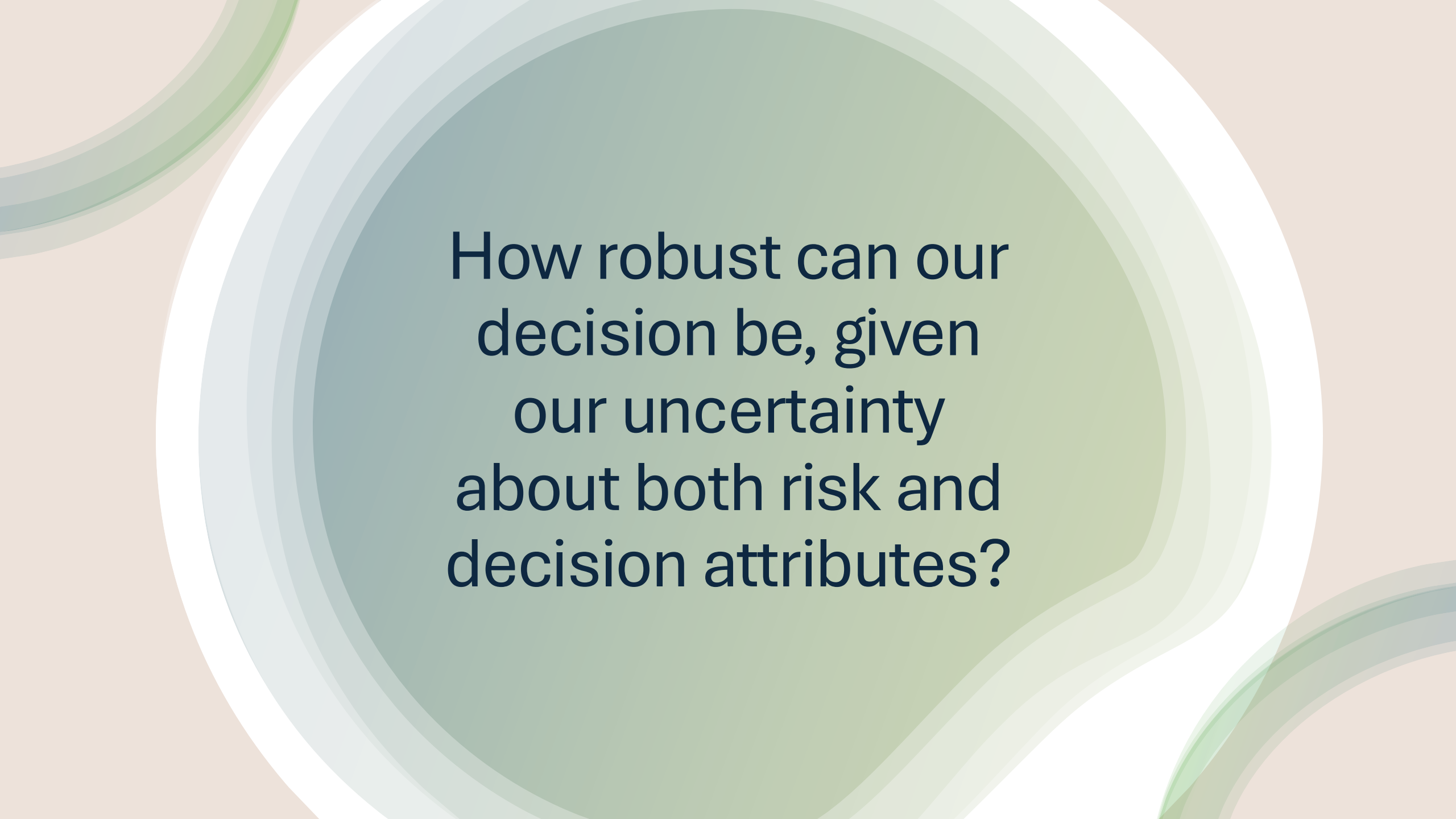
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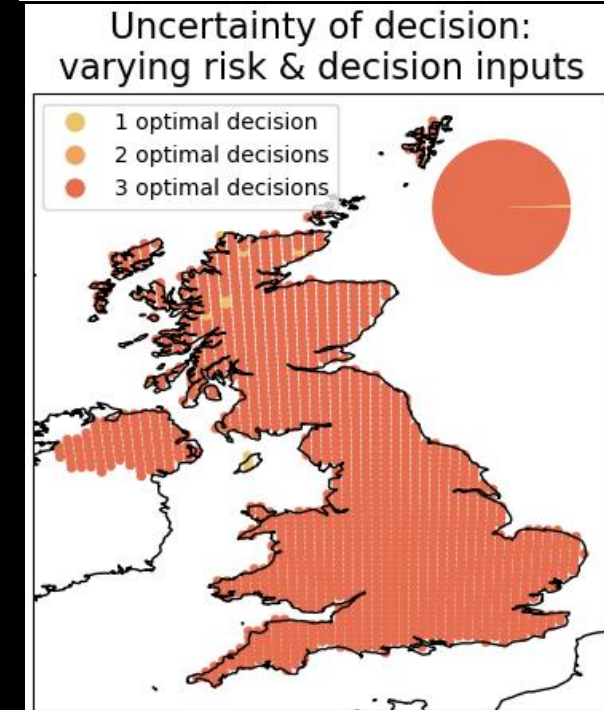
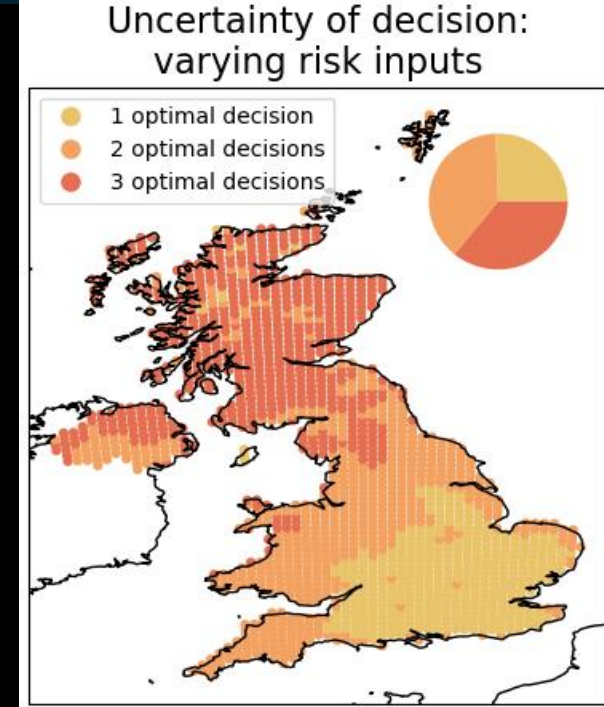
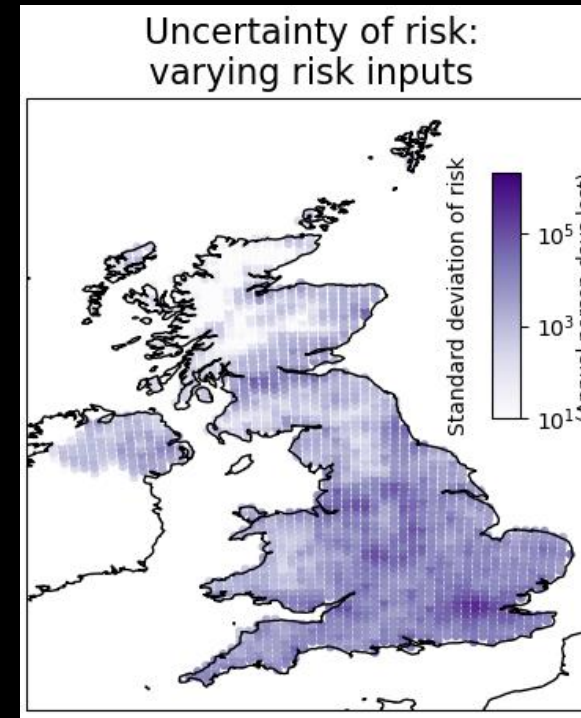


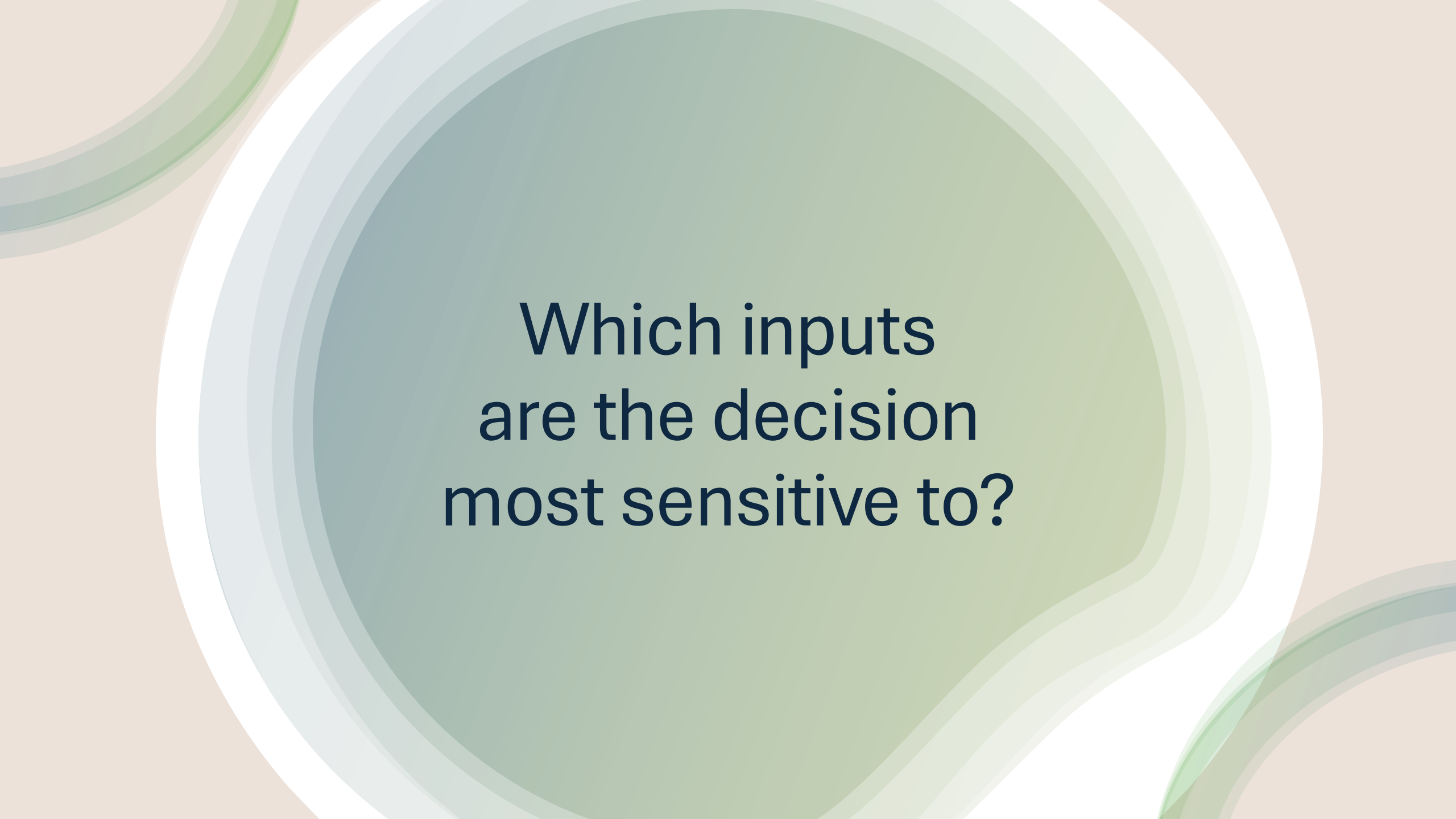


How robust can our  
decision be, given  
our uncertainty  
about both risk and  
decision attributes?

# How does uncertainty in climate risk compare to uncertainty in our decision?

- Areas with the **highest uncertainty in climate risk** can have the **least uncertainty in optimal decision**, and vice versa
  - Uncertainty in risk doesn't tell the whole story
- When we consider uncertainty in both the risk and decision inputs, the decision becomes **far more uncertain**
  - Need to include all sources of uncertainty

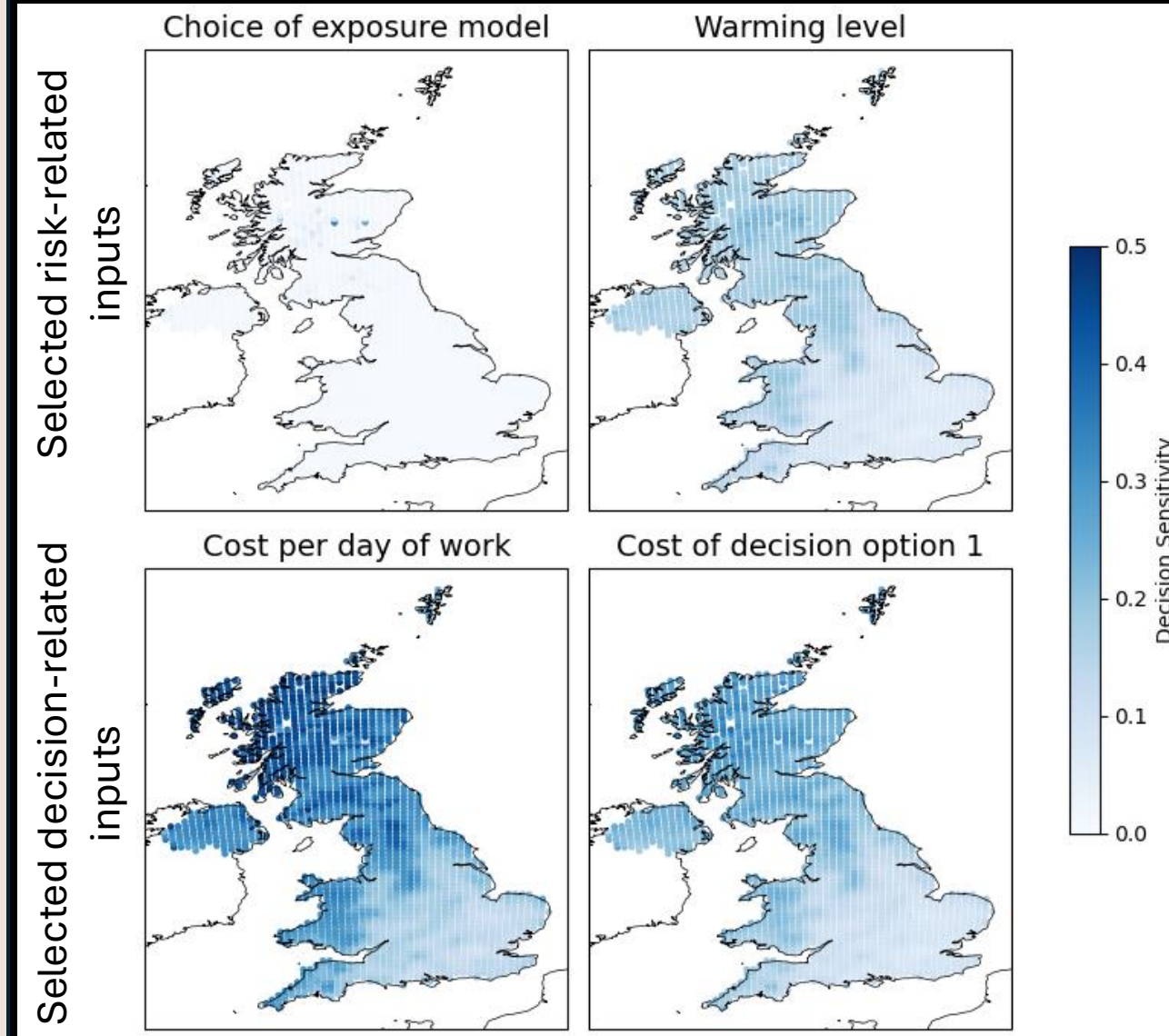


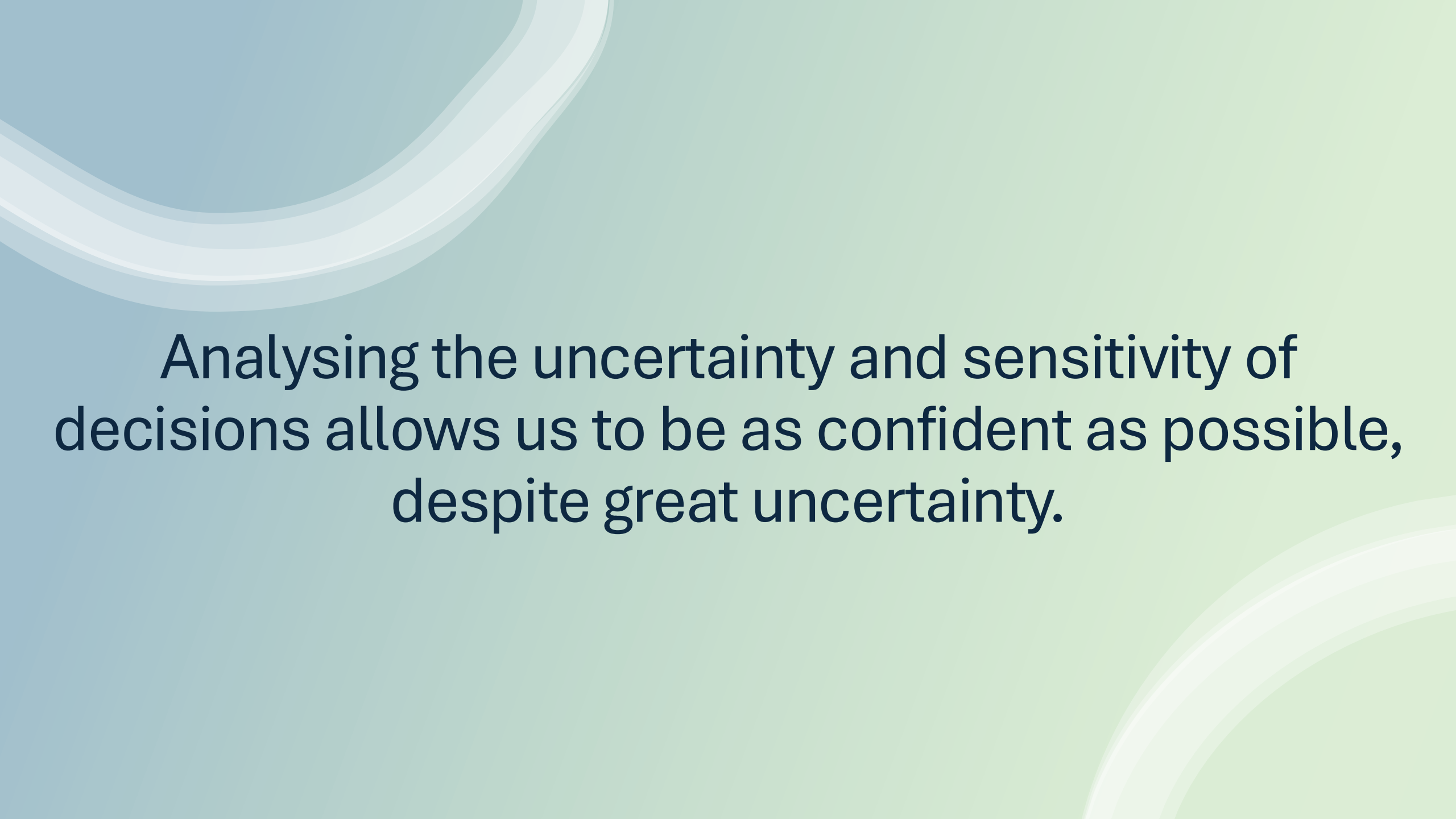


Which inputs  
are the decision  
most sensitive to?

# What most influences the output decision?

- Decision is often **less sensitive to the risk-related inputs**
  - This information helps prioritise how to further reduce decision uncertainty
- Sensitivity to many of the inputs **varies regionally**
  - Need to consider what influences the optimal decision on a local basis





Analysing the uncertainty and sensitivity of decisions allows us to be as confident as possible, despite great uncertainty.